



Global and Regional State of Philippine Competitiveness

Hotel Alejandro, Tacloban City March 24, 2017

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Presenter

Mandate: Executive Order No. 44



Advise

the President on policy matters affecting competitiveness of the country



Promote & develop

competitiveness
strategies and push
for the
implementation of
an action agenda for
competitiveness and
link it to the PH
Development Plan



Provide

inputs to the
Philippine
Development Plan,
Investment
Priorities Plan,
Export
Development Plan



to Congress proposed legislation regarding country competitiveness

Strategize and execute

steps to improve PH competitiveness

Vision - Mission Statement

VISION

- A more competitive Philippines
- Instill a Culture of Excellence
- Public-Private
 Collaboration as a development engine

MISSION

To build up the long-term competitiveness of the Philippines through:

- Policy reforms
- Project implementation
- Institution-building
- Performance monitoring

Work Program

Benchmark
against key global
competitiveness
indices

Map
each indicator to
the agency
responsible

Focus on lowest-indicators

Track
city
competitiveness
and key indicators

Concentrate on specific projects (Special Projects and Working Groups)

Link work to Philippine
Development Plan,
National Budget,
Legislative Executive
Development Advisory
Council, Cabinet Agenda

NCC Projects

Sectoral focus Working Groups

Geographical Focus RCC, CMCI

Institutional focus PGS -Balanced Scorecards

Process Improvement Focus

Automation
EODB, GO-OBLS, IABPI, NQI

Regulatory focus EODB, Repeal Project

Customer focus

BPLS M&E, AESC

GLOBAL COMPETITIVENESS REPORT CARD

| REPORT | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | CHANGE 2010/11 to LATEST | SOURCE | TOP 1/3 |
|---|--------|---------|---------|---------|---------|---------|---------|---------|--------------------------------|--|------------|
| Doing Business Report | | 99/190 | 103/189 | 95/189 | 108/189 | 138/185 | 136/183 | 148/183 | ↑ 49 | International Finance Corporation | 63 |
| 2. Economic Freedom Index | 58/180 | 70/178 | 76/178 | 89/178 | 97/177 | 107/179 | 115/179 | - | 个 57 | Heritage Foundation | 60 |
| Corruption Perceptions Index | | 101/168 | 95/168 | 85/175 | 94/177 | 105/176 | 129/183 | 134/178 | 个 33 | Transparency International | 58 |
| Global Competitiveness Report | | 57/138 | 47/140 | 52/144 | 59/148 | 65/144 | 75/142 | 85/139 | ↑ 28 | World Economic Forum | 47 |
| 5. Global Enabling Trade Index | | - | n/a | 64/138 | n/a | 72/132 | n/a | *92/125 | ↑ 28 | World Economic Forum | 46 |
| 6. Travel and Tourism Report | | n/a | 74/141 | n/a | 82/140 | n/a | 94/139 | n/a | ↑ 20 | World Economic Forum | 46 |
| 7. Global Innovation Index | | 74/128 | 83/141 | 100/143 | 90/142 | 95/141 | 91/125 | - | 个 17 | World Intellectual Property Organization | 47 |
| 8. Global Information Technology Report | | 77/139 | 76/143 | 78/148 | 86/144 | 86/142 | 86/138 | - | ↑ 9 | World Economic Forum | 48 |
| 9. E-Government Index | | 71/193 | | 95/193 | | 88/191 | | 78/184 | 个 7 | United Nations | 64 |
| 10. Fragile States Index | | 54/178 | 48/178 | 52/178 | 59/178 | 56/177 | 50/177 | - | 个 4 | Fund for Peace | 118 |
| 11. Global Gender Gap Report | | 7/144 | 7/145 | 9/142 | 5/136 | 8/135 | 8/135 | 9/142 | ↑ 2 | World Economic Forum | 47 |
| 12. World Competitiveness Yearbook | | 42/60 | 41/60 | 42/60 | 38/60 | 43/59 | 41/59 | - | ↓ 1 | International Institute for Management Development | 20 |
| 13. Logistics Performance Index | | 71/160 | n/a | 57/160 | n/a | 52/155 | n/a | 44/155 | ↓ 27 | World Bank | 53 |

GLOBAL COMPETITIVENESS REPORT CARD

| REPORT | 2010/2011 | 2016/2017 | GOAL (Top 3rd) | CHANGE 4 to 6 yrs |
|---|-----------|-----------|-------------------|----------------------|
| 1.Doing Business Report (IFC) | 148/183 | 99/189 | 63 | ↑ 49 |
| 2. Economic Freedom Index (HF)* | 115/179 | 58/180* | 60 | 个 57 |
| 3. Corruption Perceptions Index (TI) | 134/178 | 101/175 | 58 | ↑ 33 |
| 4. Global Competitiveness Index (WEF) | 85/139 | 57/138 | 47 | ↑ 28 |
| 5. Global Enabling Trade Index (WEF) | 92/125 | 64/138 | 46 | ↑ 28 |
| 6. Travel and Tourism Report (WEF) | 94/139 | 74/141 | 46 | ↑ 20 |
| 7. WIPO- Global Innovation Index (WIPO) | 91/125 | 74/128 | 47 | ↑ 17 |
| 8. Global Information Technology Report (WEF) | 86/138 | 77/139 | 46 | ↑ 9 |
| 9. E-Government Index (UN) | 78/184 | 71/193 | 64 | ↑ 7 |
| 10. Fragile States Index (FFP) ** | 50/177 | 54/178 | 118 | ↑ 4 |
| 11. Global Gender Gap Report (WEF) | 9/142 | 7/144 | 47 | ↑ 2 |
| 12. World Competitiveness Report (IMD) | 41/59 | 42/60 | 20 | ↓ 1 |
| 13. Logistics Performance Index (WB) | 44/155 | 71/160 | 53 | ↓ 27 |

REACHED THE TOP THIRD

LATEST PERFORMANCE

UPGRADE

DOWNGRADE

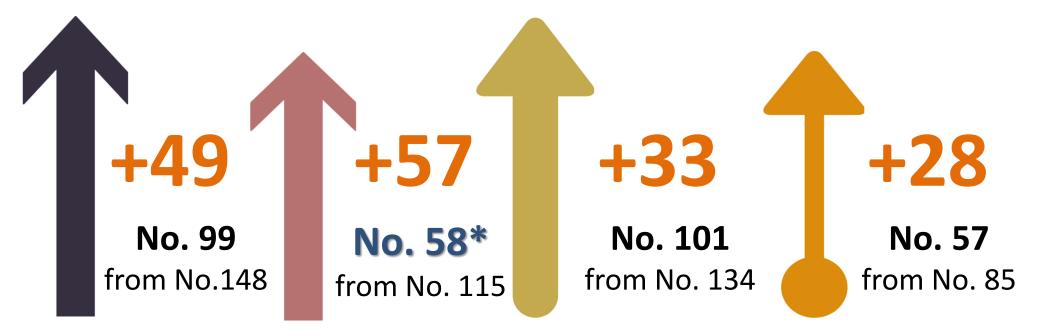
^{*}with 2017 Results, **reverse ranking (1 as worst)



GLOBAL COMPETITIVENESS REPORT PHILIPPINES and ASEAN

| Country/Economy | 2016 (out of 138) | 2015 (out of 140) | 2014 (out of 144) | 2013 (out of 148) | 2012 (out of 144) | 2011 (out of 142) | 2010 (Out of 139) | Change 2015-2016 | Change 2010-2016 |
|----------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------|----------------------------|
| Singapore | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 0 | 1 |
| Malaysia Malaysia | 25 | 18 | 20 | 24 | 25 | 21 | 26 | -7 | 1 |
| Thailand | 34 | 32 | 31 | 37 | 38 | 39 | 38 | -2 | 4 |
| Indonesia | 41 | 37 | 34 | 38 | 50 | 46 | 44 | -4 | 3 |
| Philippines | 57 | 47 | 52 | 59 | 65 | 75 | 85 | 5 | 28 |
| Vietnam | 60 | 56 | 68 | 70 | 75 | 65 | 59 | -4 | -1 |
| Lao PDR | 93 | 83 | 93 | 81 | n/a | n/a | n/a | 10 | -12 |
| Cambodia | 89 | 90 | 95 | 88 | 85 | 97 | 109 | 1 | 20 |
| Myanmar | | 131 | 134 | 139 | n/a | n/a | n/a | | |
| Brunei Darussalam | 58 | n/a | n/a | 26 | 28 | 28 | 28 | | -30 |

TOP 4 Biggest Gains



DOING BUSINESS REPORT



FREEDOM INDEX*



CORRUPTION PERCEPTION INDEX



GLOBAL COMPETITIVENESS REPORT



WORKING GROUPS

SECTORAL FOCUS

Working Groups

- Anti-Corruption
- Anti-Smuggling
- Business Permits and Licensing System
- Education and Human Resources Development
- Judicial System

- National QualityInfrastructure
- Nutrition and Food Sec*
- PerformanceGovernance System
- Power and Energy
- Transport and Infrastructure

EASE OF DOING BUSINESS

PROCESS IMPROVEMENT FOCUS

EASE OF DOING BUSINESS



No. 148

out of 183 economies









No. 99

out of 189 economies







PHILIPPINES vs ASEAN (2016-2017)

| | ASEAN | 2017 REPORT (190 economies) | 2016 REPORT (189 economies) | Change 2016-2017 | |
|----|-------------------|--------------------------------|--------------------------------|---------------------|--|
| 1 | Singapore | 2 | 1 | ↓ 1 | |
| 2 | Malaysia | 23 | 18 | ↓ 5 | |
| 3 | Thailand | 46 | 49 | ↑ 3 | |
| 4 | Vietnam | 82 | 90 | ↑ 8 | |
| 5 | Brunei Darussalam | 72 | 84 | ↑ 12 | |
| 6 | Indonesia | 91 | 109 | ↑ 18 | |
| 7 | Philippines | 99 | 103 | ↑ 4 | |
| 8 | Cambodia | 131 | 127 | ↓ 4 | |
| 9 | Lao PDR | 139 | 134 | ↓ 5 | |
| 10 | Myanmar | 170 | 167 | ↓ 3 | |

UPGRADE

DOWNGRADE

Source: Published DB reports (2016-2017)

PHILIPPINES DOING BUSINESS INDICATORS (2016-2017)

| INDICATORS | 2017 REPORT (190 economies) | 2016 REPORT (189 economies) | Change 2016-2017 |
|------------------------------------|--------------------------------|--------------------------------|---------------------|
| OVER-ALL RANKING | 99 | 103 | ↑ 4 |
| 1. Starting a Business | 171 | 165 | ↓ 6 |
| 2. Dealing w/ Construction Permits | 85 | 99 | ↑ 14 |
| 3. Getting Electricity | 22 | 19 | ↓ 3 |
| 4. Registering Property | 112 | 112 | |
| 5. Getting Credit | 118 | 109 | ↓ 9 |
| 6. Protecting Investors | 137 | 155 | ↑ 18 |
| 7. Paying Taxes | 115 | 126 | ↑ 11 |
| 8. Trading Across Borders | 95 | 95 | |
| 9. Enforcing Contracts | 136 | 140 | ↑ 4 |
| 10. Resolving Insolvency | 56 | 53 | ↓ 3 |

Source: Published DB reports (2016-2017)

LEGISLATION ON EODB

- Senate Resolution 23 A Resolution Directing The Committee On Trade, Commerce and Entrepreneurship to Conduct An Inquiry, In Aid Of Legislation, On Government Plans and Strategies to Promote Ease of Doing Business in the Country.
- Ease of Doing Business Bill Filed by Senator Juan Miguel Zubiri, this proposed law aims to streamline the processes involved in securing permits and licenses to start-up a business. The draft bill now contains the following recommendations:
 - Permits shall expire on the anniversary date
 - Longer validity periods for business permits issued at the local and national level.
 - Review of all documentary requirements for business start-up to ensure no duplication of documents
 - Conduct of Regulatory Impact Assessment

LEGISLATION ON EODB

- House Bill 2171 An Act Promoting the Ease of Doing Business by Mandating the Automatic Approval of Business Permit Application After Thirty Days of Inaction and Extending Validity Period. This is the House of Representatives' version of the EODB Bill.
- Amendments to the Corporations Code Filed by Sen. Franklin Drilon, NCC specifically supports the following changes to the code.
 - The introduction of the One Person Corporation (Section 73)
 - Simplification of Name Registration-
 - Extension of the lifespan of the corporation to perpetuity, unless shortened at the option of the corporation.
 - Free access to corporate information.
 - Online registration.

NCC pushes for the removal of minimum paid in capital requirements for registration. In the WB-IFC Ease of Doing Business report, 121 out of 189 economies do not have minimum capital requirements at the time of incorporation. Removing this requirement or reducing the amount of the required capital will significantly simplify the process of incorporation, especially for small businesses and entrepreneurs.

REGIONAL COMPETITIVENESS COMMITTEES CITIES AND MUNICIPALITIES COMPETITIVENESS INDEX

GEOGRAPHICAL FOCUS

66

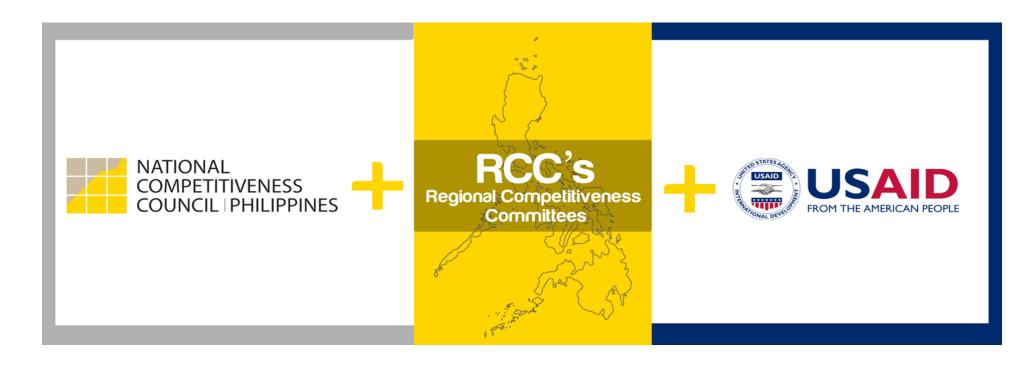
Building local competitiveness is critical to enhancing long-term national competitiveness

CITIES AND MUNICIPALITIES COMPETITIVENESS INDEX (CMCI)



OVERVIEW

The Cities and Municipalities Competitiveness Index is an annual ranking of Philippine cities and municipalities developed by the National Competitiveness Council through the Regional Competitiveness Committees (RCCs) with the assistance of the United States Agency for International Development.



ABOUT THE RCCs

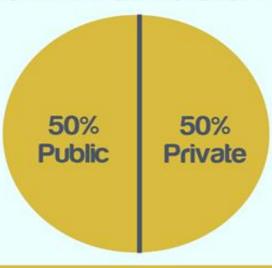
Regional Competitiveness Committees



ABOUT THE RCCs

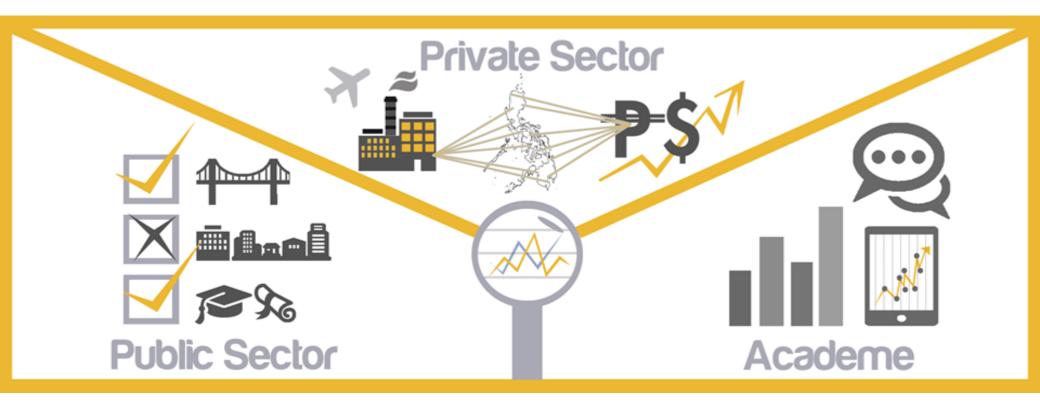






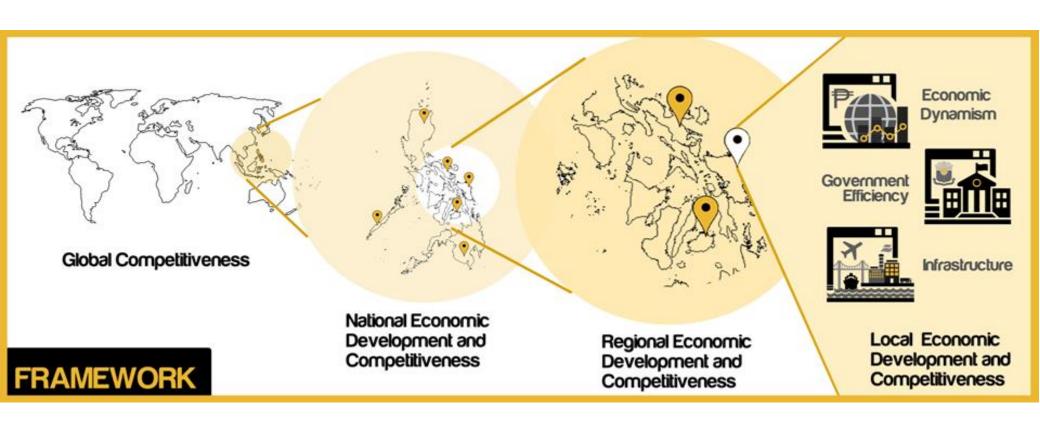


USES OF THE INDEX



ABOUT CMCI

FRAMEWORK



ABOUT CMCI

PILLARS



Economic Dynamism



Government Efficiency



Infrastructure

Economic

| Economic Dynamism | Main Indicators | | | | |
|------------------------------------|---|--|--|--|--|
| Size of the Local Economy | Gross Sales and Total Capitalization of Registered Firms | | | | |
| Growth of the Local Economy | Percent Change of Sales and Capitalization from past year | | | | |
| Structure of Local Economy* | Shares of agriculture, industry and services in total registration* | | | | |
| Safety Compliant Business* | Number of Occupancy Permits approved*; Number of approved | | | | |
| Safety Compilant Basiless | fire safety inspection | | | | |
| Increase in Employment | Number of Employees from registered firms | | | | |
| Cost of Living | Local Inflation Rate | | | | |
| Cost of Doing Business | Cost of utilities, wages and land | | | | |
| Financial Deepening | Number of financial institutions in the LGU | | | | |
| Productivity | Gross Sales of Registered Firms divided by Number of employees | | | | |
| Presence of Business Organizations | Total number of Business Groups in the LGU | | | | |

Governance

| Governance | Main Indicators |
|--|---|
| Compliance to National Directives | Presence of Comprehensive Development Plan (CDP); Age of CDP in |
| | years |
| Investment Promotion Capacity | Presence of Investment Promotion Code, Unit, staff and ordinance |
| Business Registration Efficiency | Number of Steps and Days in Getting Building and Occupancy Permits |
| Capacity to Generate Local Resource | Ratio of LGU collected Tax to Total LGU revenues |
| Capacity of Health Services | Number of health professionals |
| Capacity of School Services | Ratio of Teachers and Students in secondary education |
| Recognition of Performance | Number of awards conferred to LGU |
| Compliance to Business Permits and Licensing | BPLS Automation, Number of steps and days for new and renewal of |
| System (BPLS) Standards | business permits |
| Security (Peace and Order? Law | Ratio of number of policeman in locality to total population of LGU* |
| Enforcement? Police Visibility?) | |
| Social Protection | Ratio of number of local citizens with PhilHealth Registration to total |
| | population of LGU* |

Infrastructure

| Infrastructure | Main Indicators |
|---|---|
| Basic Infrastructure: Roads | Existing Road Network |
| Basic Infrastructure: Ports | Distance of LGU Center to Major Ports |
| Basic Infrastructure: Availability of Basic | Average hours of utility services per day; Percentage of households |
| Utilities | with utility services |
| Basic Infrastructure: Public | Number of Public transportation vehicles |
| Transportation | |
| Education Infrastructure | Ratio of Number of secondary schools and classrooms and |
| | secondary school going age population* |
| Health Infrastructure | Ratio of Number of public and private health facilities and beds to |
| | total population* |
| LGU Investment in Infrastructure | Ratio of total investment of LGU in infrastructure to total LGU |
| | budget |
| Accommodation Capacity | Number of DOT Accredited Accommodations |
| Information Technology Capacity | Number of cable, internet and telephone/mobile providers |
| Financial Technology Capacity | Number of Automated Teller Machines |

Ranks Local Governments in **5 Categories**

Competitiveness Ranking Categories



3rd to 6th Class Municipalities

1st to 2nd Class Municipalities Component Cities Highly Urbanized Cities

Provinces

Data Collection Methodology



START



NCC sends CMCI survey forms to RCCs







RCCs distribute CMCI survey forms to LGUs







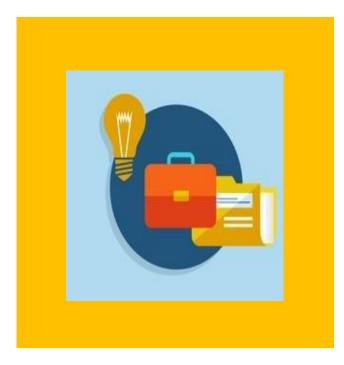


LGUs fill out CMCI survey forms









RCCs collect survey forms and validate LGU submissions







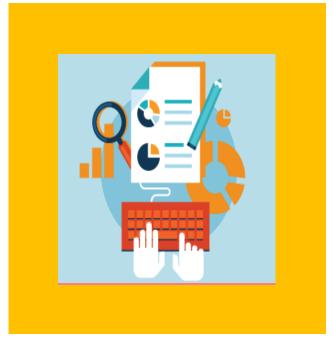


RCCs submit regional validated data to NCC









NCC processes regional data to come-up with national rankings



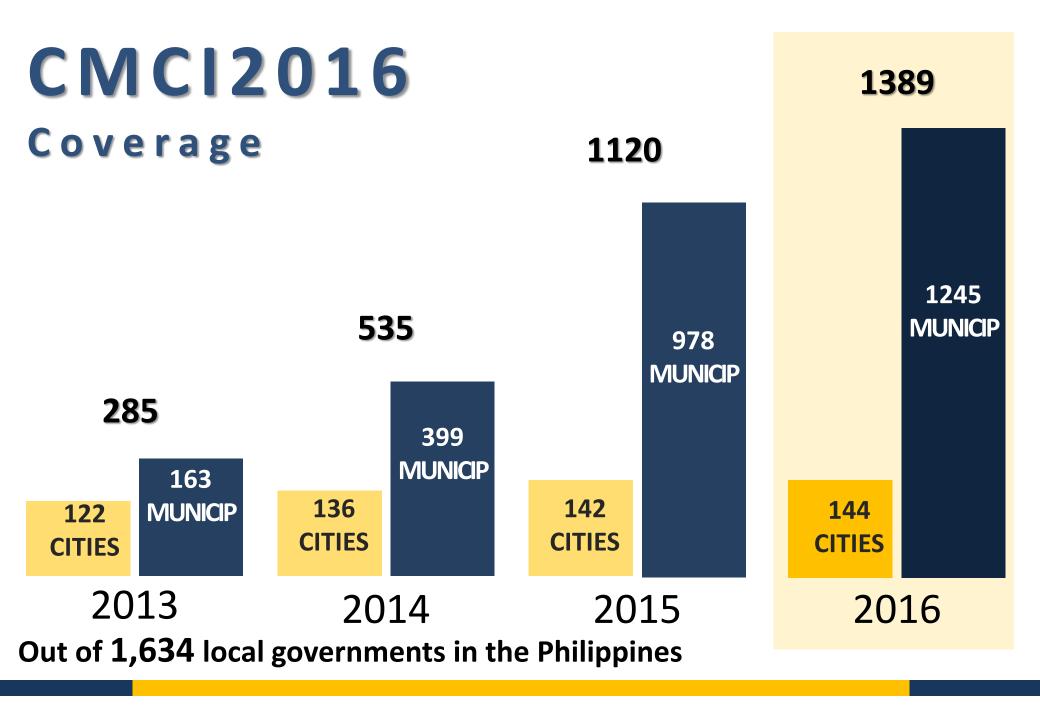






NCC presents results and awards best performing localities

END



2016 Coverage (out of 1634 LGUS)

144 Cities (All Cities)



34

Highly Urbanized Cities



110

Independent Component and Component Cities

1245 Municipalities



490

1st to 2nd Class

Municipalities

(326 first class and
164 second class)



755

3rd to 6th Class Municipalities

(240 second class, 179 third class, 323 fourth class, 183 fifth class and 9 Sixth class)

A total of 74 out of 81 provinces qualified for provincial ranking



Remaining Provinces

- Abra, CAR
- Catanduanes, Region V
- Basilan, ARMM
- Lanao Del Sur, ARMM
- Maguindanao, ARMM
- Sulu, ARMM
- Tawi-tawi, ARMM

LGU Coverage

| Region | Number of LGUs with Data submission | IGUs covered from previous year/s without submission for this year | Total LGUs Covered | Total Target LGUs | % of completion |
|-----------|-------------------------------------|--|-----------------------|----------------------|-----------------|
| CAR | 52 | 4 | 56 | 77 | 72.73 |
| NCR | 17 | | 17 | 17 | 100.00 |
| Region 1 | 124 | 1 | 125 | 125 | 100.00 |
| Region 2 | 88 | 4 | 92 | 93 | 98.92 |
| Region 3 | 120 | 5 | 125 | 130 | 96.15 |
| Region 4A | 142 | | 142 | 142 | 100.00 |
| Region 4B | 58 | | 58 | 73 | 79.45 |
| Region 5 | 72 | 17 | 89 | 114 | 78.07 |
| Region 6 | 68 | 19 | 87 | 101 | 86.14 |
| Region 7 | 107 | | 107 | 107 | 100.00 |

LGU Coverage

| Region | Number of LGUs with Data submission | LGUs covered from previous year/s without submission for this year | Total LGUs Covered | Total Target LGUs | % of completion |
|-----------------|-------------------------------------|--|-----------------------|----------------------|-----------------|
| Region 8 | 97 | | 97 | 143 | 67.83 |
| Region 9 | 71 | 1 | 72 | 72 | 100.00 |
| Region 10 | 93 | | 93 | 93 | 100.00 |
| Region 11 | 49 | | 49 | 49 | 100.00 |
| Region 12 | 50 | | 50 | 50 | 100.00 |
| CARAGA | 73 | | 73 | 73 | 100.00 |
| NIR | 48 | 7 | 55 | 57 | 96.49 |
| ARMM | 2 | | 2 | 118 | 1.69 |
| Total | 1331 | 58 | 1389 | 1634 | 85.01 |

Input Points

| PILLARS | INDICATORS | | | S U B - I N D I C A T O R S | | | TOTAL NUMBER OF INPUTS | | | | | |
|------------------------------------|------------|------|------|-----------------------------|------|------|------------------------|------|------|------|------|------|
| | 2013 | 2014 | 2015 | 2016 | 2013 | 2014 | 2015 | 2016 | 2013 | 2014 | 2015 | 2016 |
| E c o n o m i c D y n a m i s m | 9 | 8 | 10 | 8 | 21 | 33 | 28 | 30 | 46 | 107 | 134 | 170 |
| Government Efficiency | 8 | 10 | 10 | 10 | 33 | 43 | 22 | 24 | 45 | 104 | 127 | 160 |
| Infrastructure | 10 | 10 | 11 | 10 | 18 | 61 | 39 | 33 | 18 | 137 | 205 | 311 |
| TOTAL | 27 | 28 | 31 | 28 | 72 | 137 | 89 | 87 | 109 | 348 | 466 | 641 |

Completion Rates

| Completion Rate | 2013 | | 2014 | | 2015 | | 2016 | |
|--------------------------|--------|----------------|-------------|----------------|--------|----------------|--------|----------------|
| PILLARS | Cities | Municipalities | Cities | Municipalities | Cities | Municipalities | Cities | Municipalities |
| Economic Dynamism | 52% | 47% | 83% | 69% | 83% | 69% | 88% | 72% |
| Government Efficiency | 46% | 40% | 85% | 74% | 89% | 78% | 89% | 79% |
| Infrastructure | 71% | 63% | 72% | 64% | 76% | 71% | 82% | 72% |
| TOTAL | 56% | 50% | 79 % | 68% | 83% | 73% | 87% | 74% |

Completion Rate per Region

| REGION | CITIES | MUNICIPALITIES | AVERAGE |
|-----------|--------|----------------|---------|
| CAR | 92.28% | 80.74% | 86.51% |
| NCR | 92.98% | 60.44% | 76.71% |
| Region 1 | 85.65% | 64.79% | 75.22% |
| Region 2 | 88.73% | 70.24% | 79.49% |
| Region 3 | 90.74% | 78.13% | 84.43% |
| Region 4A | 84.24% | 83.39% | 83.82% |
| Region 4B | 86.74% | 74.29% | 80.51% |
| Region 5 | 92.95% | 55.97% | 74.46% |
| Region 6 | 87.14% | 62.06% | 74.60% |
| Region 7 | 71.47% | 78.19% | 74.83% |
| Region 8 | 82.59% | 62.47% | 72.53% |
| Region 9 | 84.08% | 73.20% | 78.64% |

Completion Rate per Region

| REGION | CITIES | MUNICIPALITIES | AVERAGE |
|-----------|--------|----------------|---------|
| Region 10 | 72.32% | 79.00% | 75.66% |
| Region 11 | 92.82% | 60.00% | 76.41% |
| Region 12 | 81.44% | 89.30% | 85.37% |
| NIR | 85.43% | 70.19% | 77.81% |
| CARAGA | 99.43% | 77.06% | 88.24% |
| ARMM | 77.09% | | 77.09% |

Region 8: Completion Rate 2014-2016

75.86% 2014

43.73%2015

72.53% 2016

2016 CMCI RANKINGS



Provincial Ranking



| 1 | Rizal | Region IVA- CALABARZON |
|----|----------------|-------------------------------|
| 2 | Cavite | Region IVA- CALABARZON |
| 3 | South Cotabato | Region XII - SOCCSKSARGEN |
| 17 | Samar | Region VIII - Eastern Visayas |
| 43 | Leyte | Region VIII - Eastern Visayas |
| 59 | Biliran | Region VIII - Eastern Visayas |
| 60 | Northern Samar | Region VIII - Eastern Visayas |
| 64 | Southern Leyte | Region VIII - Eastern Visayas |
| 67 | Eastern Samar | Region VIII - Eastern Visayas |

Cities: Economic Dynamism



HIGHLY URBANIZED CITIES

- Makati, Metro Manila
- 2 Manila, Metro Manila
- **3** Quezon (MM), Metro Manila
- 32. Tacloban, Leyte

COMPONENT CITIES

- Naga, Camarines Sur
- 2 Imus, Cavite
- **3** Binan, Laguna
- 36. Ormoc, Leyte
- **65.** Calbayog, Samar
- **70.** Baybay, Leyte
- 73. Catbalogan, Samar
- 94. Borongan, Eastern Samar
- 96. Maasin (SL), Southern Leyte

Municipalities: Economic Dynamism



FIRST AND SECOND CLASS

- **1** General Trias, Cavite
- **2** Cainta, Rizal
- **3** Santa Maria, Bulacan
- 54. Naval, Biliran
- 113. Catarman, Northern Samar
- 114. Palompon, Leyte
- 167. Liloan (SL), Leyte
- 194. Carigara, Leyte
- **213.** Hilongos, Leyte
- **241.** Kananga, Leyte
- 250. Abuyog, Leyte

- 1 Jimenez, Misamis Occidental
- 2 Manito, Albay
- 3 Nasipit, Agusan del Norte
- **73.** Bato (LE), Leyte
- 88. Balangiga, Eastern Samar
- 94. Barugo, Leyte
- 130. Caibiran, Biliran
- 138. Inopacan, Leyte
- **152.** Albuera, Leyte
- 161. Can-Avid, Eastern Samar
- 169. Jaro, Leyte

Municipalities: Economic Dynamism



FIRST AND SECOND CLASS

257. Basey, Samar

- **275.** Tanauan (LE), Leyte
- 289. Isabel, Leyte
- 299. Gandara, Samar
- 355. Burauen, Leyte
- 363. Guiuan, Eastern Samar
- 387. Paranas, Samar
- 408. Alang-Alang, Leyte
- **415.** Laoang, Northern Samar
- **424.** Sogod, Southern Leyte
- 441. San Antonio, Northern Samar

- **224.** Dulag, Leyte
- 239. Almeria, Biliran
- 240. Mahaplag, Leyte
- 262. Salcedo (ES), Eastern Samar
- **274.** La Paz (LE), Leyte
- 289. Palo, Leyte
- 297. Leyte, Leyte
- 315. San Roque, Northern Samar
- **325.** Villaba, Leyte
- **350.** Santa Margarita, Samar
- 351. Calbiga, Samar
- 354. Lawaan, Eastern Samar

Municipalities: Economic Dynamism



| 360. Matal | om, l | _eyte |
|-------------------|-------|-------|
|-------------------|-------|-------|

- **365.** San Jorge, Samar
- **377.** San Isidro (NS), Northern Samar
- 388. Motiong, Samar
- 389. Kawayan, Biliran
- **398.** Allen, Northern Samar
- **410.** Lavezares, Northern Samar
- 411. Jiabong, Samar
- 416. Dagami, Leyte
- 432. Daram, Samar
- 437. Calubian, Leyte
- 439. Pambujan, Northern Samar

- **442.** Palapag, Northern Samar
- **450.** Dolores (ES), Eastern Samar
- **461.** Hindang, Leyte
- 470. Maydolong, Eastern Samar
- 487. Catubig, Northern Samar
- **496.** Babatngon, Leyte
- 499. Sulat, Eastern Samar
- 507. Oras, Eastern Samar
- **513.** Matag-Ob, Leyte
- **516.** Pinabacdao, Samar
- **519.** Mondragon, Northern Samar
- **520.** Villareal, Samar

Municipalities: Economic Dynamism



- **523.** Taft, Eastern Samar
- **524.** Marabut, Samar
- **526.** Santa Rita (WS), Samar
- **532.** Cabucgayan, Biliran
- **552.** Tarangnan, Samar
- **571.** Mercedes (ES), Eastern Samar
- **572.** Hinunangan, Southern Leyte
- **577.** Bobon, Northern Samar
- **583.** Saint Bernard, Southern Leyte
- 611. Hinabangan, Samar
- **612.** Capoocan, Leyte
- 626. San Isidro (LE), Leyte

- **627.** Llorente, Eastern Samar
- **630.** Rosario (NS), Northern Samar
- 648. San Julian, Eastern Samar
- **651.** Malitbog (SL), Southern Leyte
- 662. Javier, Leyte
- **670.** Victoria (NS), Northern Samar
- 673. San Policarpo, Eastern Samar
- **691.** Silago, Southern Leyte
- **696.** Bontoc (SL), Southern Leyte
- 702. San Vicente, Northern Samar
- **715.** Macrohon, Southern Leyte
- **736.** San Juan (SL), Southern Leyte

Municipalities: Economic Dynamism



- **739.** Tomas Oppus, Southern Leyte
- 750. Libagon, Southern Leyte
- 755. San Francisco, Southern Leyte

Cities: Government Efficiency



HIGHLY URBANIZED CITIES

- Manila, Metro Manila
- 2 Quezon (MM), Metro Manila
- 3 Iloilo, Iloilo
- 34. Tacloban, Leyte

COMPONENT CITIES

- 1 Cotabato, Cotabato
- Naga (CS), Camarines Sur
- 3 Legazpi, Albay
- **10.** Ormoc, Leyte
- 17. Catbalogan, Samar
- **39.** Baybay, Leyte
- **55.** Calbayog, Samar
- 82. Maasin (SL), Southern Leyte
- 87. Borongan, Eastern Samar



FIRST AND SECOND CLASS

- 1 Cainta, Rizal
- **2** Taytay (RL), Rizal
- Midsayap, North Cotabato
- 54. Naval, Biliran
- 113. Catarman, Northern Samar
- 114. Palompon, Leyte
- 167. Liloan (SL), Leyte
- 194. Carigara, Leyte
- **213.** Hilongos, Leyte
- **241.** Kananga, Leyte
- **250.** Abuyog, Leyte

- **1** Calape, Bohol
- 2 Paoay, Ilocos Norte
- 3 Pasuquin, Ilocos Norte
- **114.** Hinunangan, Southern Leyte
- **117.** Silago, Southern Leyte
- **130.** Babatngon, Leyte
- 155. Santa Rita (WS), Samar
- 194. Barugo, Leyte
- 196. Calubian, Leyte
- **209.** Bontoc (SL), Southern Leyte
- 238. Leyte, Leyte



FIRST AND SECOND CLASS

257. Basey, Samar

- 275. Tanauan (LE), Leyte
- 289. Isabel, Leyte
- 299. Gandara, Samar
- **355.** Burauen, Leyte
- 363. Guiuan, Eastern Samar
- 387. Paranas, Samar
- 408. Alang-Alang, Leyte
- **415.** Laoang, Northern Samar
- **424.** Sogod (SL), Southern Leyte
- **441.** San Antonio, Northern Samar

- **240.** Salcedo (ES), Eastern Samar
- 272. Oras, Eastern Samar
- **287..** San Juan (SL), Southern Leyte
- 293. Almeria, Biliran
- 297. Libagon, Southern Leyte
- 309. San Isidro (NS), Northern Samar
- **313.** Albuera, Leyte
- 316. Malitbog (SL), Southern Leyte
- **324.** Villareal, Samar
- **339.** Dolores (ES), Eastern Samar
- **349.** Inopacan, Leyte
- 362. Calbiga, Samar



THIRD TO SIXTH CLASS

369. Caibiran, Biliran

370. Javier, Leyte

377. Kawayan, Biliran

380. La Paz (LE), Leyte

381. Tarangnan, Samar

388. Rosario (NS), Northern Samar

396. Jaro, Leyte

415. Motiong, Samar

420. Pinabacdao, Samar

426. Sulat, Eastern Samar

439. Tomas Oppus, Southern Leyte

442. San Isidro (LE), Leyte

448. Macrohon, Southern Leyte

471. Pambujan, Northern Samar

472. Jiabong, Samar

474. Dulag, Leyte

478 Matag-Ob, Leyte

480. Allen, Northern Samar

500. San Policarpo, Eastern Samar

502. Marabut, Samar

503. Capoocan, Leyte

504. Bobon, Northern Samar

508. San Roque, Northern Samar

525. Palapag, Northern Samar



- 531. Daram, Samar
- **533.** Saint Bernard, Southern Leyte
- **550.** Dagami, Leyte
- **560.** Hindang, Leyte
- **567.** Maydolong, Eastern Samar
- 571. San Jorge, Samar
- **576.** Cabucgayan, Biliran
- **581.** Santa Margarita, Samar
- **588.** Bato (LE), Leyte
- **590.** San Vicente, Northern Samar
- 595. Mondragon, Northern Samar
- **596.** Matalom, Leyte

- **600.** Lavezares, Northern Samar
- 606. Can-Avid, Eastern Samar
- 609. Taft, Eastern Samar
- **613.** Catubig, Northern Samar
- 635. Mahaplag, Leyte
- 658. Lawaan, Eastern Samar
- 660. Palo, Leyte
- 665. Balangiga, Eastern Samar
- **687.** Llorente, Eastern Samar
- **689.** Mercedes (ES), Eastern Samar
- **691.** Victoria (NS), Northern Samar
- **692.** Villaba, Leyte



- 701. San Julian, Eastern Samar
- **703.** San Francisco, Southern Leyte
- **732.** Hinabangan, Samar

Cities: Infrastructure



HIGHLY URBANIZED CITIES

- 1 Quezon (MM), Metro Manila
- Makati, Metro Manila
- **3** Pasig, Metro Manila
- 32. Tacloban, Leyte

COMPONENT CITIES

- Naga (CS), Camarines Sur
- Bacoor, Cavite
- 3 Legazpi, Albay
- 55. Calbayog, Samar
- **56.** Baybay, Leyte
- **65.** Ormoc, Leyte
- **66.** Catbalogan, Samar
- **101.** Maasin (SL), Southern Leyte
- 103. Borongan, Eastern Samar



FIRST AND SECOND CLASS

- 🚺 Cainta, Rizal
- **2** Malay, Aklan
- **3** Taytay (RL), Rizal
- **51.** Catarman (NS), Northern Samar
- **120.** Palompon, Leyte
- 170. Basey, Samar
- **231.** Sogod (SL), Southern Leyte
- **259.** Tanauan (LE), Leyte
- **266.** Guiuan, Eastern Samar
- 269. Abuyog, Leyte
- 293. Burauen, Leyte

- 1 Infanta (QN), Quezon
- 2 Pagsanjan, Laguna
- **3** Baler, Aurora
- **35.** Albuera, Leyte
- **38.** Barugo, Leyte
- 40. Oras, Eastern Samar
- **83.** Calubian, Leyte
- **155.** Inopacan, Leyte
- **163.** Calbiga, Samar
- **176.** Palo, Leyte
- **199.** Allen, Northern Samar



FIRST AND SECOND CLASS

321. Kananga, Leyte

- **325.** San Antonio, Northern Samar
- 339. Carigara, Leyte
- 369. Isabel, Leyte
- 379. Laoang, Northern Samar
- 396. Naval, Biliran
- 405. Liloan (SL), Leyte
- 407. Gandara, Samar
- 446. Paranas, Samar
- **458.** Hilongos, Leyte
- 487. Alang-Alang, Leyte

- 218. Daram, Samar
- 229. Santa Rita (WS), Samar
- **259.** Mondragon, Northern Samar
- 265. Tarangnan, Samar
- **285.** Silago, Southern Leyte
- 287. Dagami, Leyte
- **311.** San Isidro (NS), Northern Samar
- 330. Leyte, Leyte
- **332.** Palapag, Northern Samar
- 356. Motiong, Samar
- **359.** San Jorge, Samar
- 397. Salcedo (ES), Eastern Samar



- **405.** Mahaplag, Leyte
- **411.** Sulat, Eastern Samar
- **422.** Lawaan, Eastern Samar
- **432.** Lavezares, Northern Samar
- **433.** Javier, Leyte
- **441.** Rosario (NS), Northern Samar
- 445. Villareal, Samar
- 447. Macrohon, Southern Leyte
- **455.** Bobon, Northern Samar
- 484. Balangiga, Eastern Samar
- 492. Santa Margarita, Samar
- 495. Hinabangan, Samar

- **505.** Pambujan, Northern Samar
- **509.** Caibiran, Biliran
- **511.** San Roque, Northern Samar
- **528.** Malitbog (SL), Southern Leyte
- **538.** Catubig, Northern Samar
- **544.** Almeria, Biliran
- **547.** Saint Bernard, Southern Leyte
- 548. Victoria (NS), Northern Samar
- **557.** Dulag, Leyte
- 559. Can-Avid, Eastern Samar
- **570.** Marabut, Samar
- 583. Pinabacdao, Samar



THIRD TO SIXTH CLASS

586. Bato (LE), Leyte

597. Libagon, Southern Leyte

601. Villaba, Leyte

625. La Paz (LE), Leyte

631. Llorente, Eastern Samar

645. Cabucgayan, Biliran

648. Bontoc (SL), Southern Leyte

650. Dolores (ES), Eastern Samar

655. Kawayan, Biliran

658. Jiabong, Samar

661. Babatngon, Leyte

669. Jaro, Leyte

676. San Francisco, Southern Leyte

678. Hinunangan, Southern Leyte

679. Mercedes (ES), Eastern Samar

685. San Policarpo, Eastern Samar

689. San Vicente, Northern Samar

691. Maydolong, Eastern Samar

695. Matalom, Leyte

696. San Isidro (LE), Leyte

698. Capoocan, Leyte

709. Taft, Eastern Samar

723. Tomas Oppus, Southern Leyte

730. San Juan (SL), Southern Leyte



- 731. Matag-Ob, Leyte
- 733. Hindang, Leyte
- 742. San Julian, Eastern Samar

Highly Urbanized Cities: Overall Rankings (2015-2016)



| LOCAL GOVERNMENT | OVERALL RANK (2016) | OVERALL RANK (2015) | DIFFERENCE | COMPLETION RATE (2016) | COMPLETION RATE (2015) |
|------------------|---------------------------|---------------------------|------------|------------------------------|------------------------------|
| Tacloban, Leyte | 34 | 33 | -1 | 63.66% | 75.64% |

Component Cities: Overall Rankings (2015-2016)



| LOCAL GOVERNMENT | OVERALL RANK (2016) | OVERALL RANK (2015) | DIFFERENCE | COMPLETION RATE (2016) | COMPLETION RATE (2015) |
|-----------------------------|---------------------------|---------------------------|------------|------------------------------|------------------------------|
| *Ormoc, Leyte | 30 | 91 | 61 | 67.70% | 64.75% |
| Catbalogan, Samar | 46 | 104 | 58 | 78.47% | 69.85% |
| Baybay, Leyte | 53 | 100 | 47 | 68.91% | 64.08% |
| Calbayog, Samar | 61 | 99 | 38 | 78.20% | 84.61% |
| Maasin (SL), Southern Leyte | 91 | 106 | 15 | 63.80% | 67.50% |
| Borongan, Eastern Samar | 94 | 105 | 11 | 59.76% | 63.56% |

Legend:

^{* =} Most improved LGU

1st and 2nd Class Municipalities: Overall Rankings (2015-2016)



| LOCAL GOVERNMENT | OVERALL RANK (2016) | OVERALL RANK (2015) | DIFFERENCE | | COMPLETION RATE (2015) |
|-----------------------------|---------------------------|---------------------------|------------|--------|------------------------------|
| Carigara, Leyte | 170 | 459 | 289 | 37.41% | 8.29% |
| Catarman, Northern Samar | 164 | 403 | 239 | 71.03% | 49.82% |
| Naval, Biliran | 197 | 393 | 196 | 81.22% | 28.06% |
| Basey, Samar | 305 | 422 | 117 | 70.45% | 18.93% |
| Tanauan (LE), Leyte | 355 | 457 | 102 | 37.99% | 38.25% |
| Liloan (SL), Leyte | 390 | 458 | 68 | 36.83% | 6.85% |
| San Antonio, Northern Samar | 397 | 454 | 57 | 39.74% | 11.99% |
| Hilongos, Leyte | 408 | 460 | 52 | 37.85% | 54.62% |
| Kananga, Leyte | 368 | 418 | 50 | 64.63% | 19.83% |
| Gandara, Samar | 426 | 462 | 36 | 40.76% | 2.46% |

1st and 2nd Class Municipalities: Overall Rankings (2015-2016)



| LOCAL GOVERNMENT | OVERALL RANK (2016) | OVERALL RANK (2015) | DIFFERENCE | COMPLETION RATE (2016) | COMPLETION RATE (2015) |
|--------------------|---------------------------|---------------------------|------------|------------------------------|------------------------------|
| Isabel, Leyte | 385 | 411 | 26 | 81.22% | 25.52% |
| Paranas, Samar | 448 | 461 | 13 | 39.16% | 2.78% |
| Burauen, Leyte | 414 | 420 | 6 | 75.69% | 23.07% |
| Alang-Alang, Leyte | 463 | 456 | -7 | 29.69% | 5.42% |
| Abuyog, Leyte | 399 | 386 | -13 | 77.29% | 29.85% |

3rd to 6th Class Municipalities: Overall Rankings (2015-2016)



| LOCAL GOVERNMENT | OVERALL RANK (2016) | OVERALL RANK (2015) | DIFFERENCE | | COMPLETION RATE (2015) |
|---------------------|---------------------------|---------------------------|------------|--------|------------------------------|
| *Barugo, Leyte | 56 | 436 | 380 | 52.40% | 56.16% |
| Albuera, Leyte | 112 | 441 | 329 | 43.96% | 22.38% |
| Oras, Eastern Samar | 199 | 508 | 309 | 37.99% | 3.53% |
| Inopacan, Leyte | 217 | 511 | 294 | 38.86% | 9.24% |
| Calbiga, Samar | 304 | 471 | 167 | 46.58% | 3.48% |
| Motiong, Samar | 403 | 515 | 112 | 40.17% | 2.13% |
| Babatngon, Leyte | 421 | 512 | 91 | 32.02% | 8.70% |
| Dulag, Leyte | 455 | 505 | 50 | 39.16% | 2.95% |
| Dagami, Leyte | 446 | 483 | 37 | 44.98% | 10.89% |

Legend:

^{* =} Most improved LGU

3rd to 6th Class Municipalities: Overall Rankings (2015-2016)



| LOCAL GOVERNMENT | OVERALL RANK (2016) | OVERALL RANK (2015) | DIFFERENCE | COMPLETION RATE (2016) | COMPLETION RATE (2015) |
|----------------------------------|---------------------------|---------------------------|------------|------------------------------|------------------------------|
| Palo, Leyte | 471 | 506 | 35 | 28.09% | 8.18% |
| Bato (LE), Leyte | 475 | 504 | 29 | 36.97% | 8.82% |
| Javier, Leyte | 490 | 516 | 26 | 39.16% | 2.13% |
| Malitbog (SL), Southern Leyte | 496 | 509 | 13 | 29.99% | 21.55% |
| Balangiga, Eastern Samar | 507 | 487 | -20 | 38.43% | 3.43% |
| Santa Margarita, Samar | 522 | 502 | -20 | 40.61% | 3.55% |
| Jaro, Leyte | 484 | 457 | -27 | 40.47% | 39.64% |
| Macrohon, Southern Leyte | 562 | 503 | -59 | 35.08% | 40.82% |
| Matalom, Leyte | 634 | 510 | -124 | 36.10% | 2.46% |
| Villaba, Leyte | 639 | 507 | -132 | 35.23% | 6.84% |

3rd to 6th Class Municipalities: Overall Rankings (2015-2016)



| LOCAL GOVERNMENT | OVERALL RANK (2016) | OVERALL RANK (2015) | DIFFERENCE | | COMPLETION RATE (2015) |
|-------------------------|---------------------------|---------------------------|------------|--------|------------------------------|
| Capoocan, Leyte | 653 | 514 | -139 | 35.95% | 11.68% |
| Hinabangan, Samar | 698 | 513 | -185 | 35.52% | 3.11% |
| Llorente, Eastern Samar | 679 | 485 | -194 | 34.06% | 48.66% |

NEXT STEPS...



Resilience as a Pillar

• It will measure how local governments have prepared their locations, environment, firms and people to respond to different kinds of shocks to ensure sustainability of their growth.

 Resilience is equivalent to sustainability beyond natural and man-made disasters

SUSTAINABLE COMPETITIVENESS INDICATORS



Governance

25%

10 indicators

2.5%



Economic Dynamism

25%

10 indicators

2.5%



Infrastructure

25%

10 indicators

2.5%



Resilience

25%

10 indicators

2.5%

Resiliency

| Indicators | Sub-indicators |
|---|---|
| Organization and Coordination: Land Use Plan | Presence of Comprehensive Land Use Plan (CLUP), unit to implement, staff and local ordinance for implementation; age of CLUP (from Governance Pillar) |
| Organization and Coordination: Disaster Risk Reduction Plan | Presence of Disaster Risk Reduction Management Plan (DRRMP), unit to implement, permanent staff and local ordinance for implementation (from Governance Pillar) |
| Organization and Coordination: Annual Disaster Drill | Conduct of LGU-wide disaster drill (date of latest drill) |
| Organization and Coordination: Early Warning System | Presence of early warning system that integrates professional responders and grassroots organization |
| Resiliency Financing: Budget for DRRMP | Ratio of budget for DRRMP to total LGU budget; Contingency fund for disaster as % of total LGU budget (from Governance Pillar) |

| Indicators | Sub-indicators |
|--------------------------------|---|
| Resiliency Reports: Local Risk | Availability of local Geohazard Maps from DENR; |
| Assessments | LGU Risk Profile from DSWD |
| Resiliency Infrastructure: | Number of ambulance, firetrucks, bulldozer, rubber |
| Emergency Infrastructure | boats, public infrastructure for evacuation; (Public |
| | and Private), Presence of drainage systems in LGU |
| | Center |
| Resiliency Infrastructure: | Presence of Water Source; Distance of Water Source |
| Utilities | to LGU; Presence of Power Source; Number of |
| | Power Source to LGU, Presence of Generator Sets, |
| | Redundancy (more than 1 source of power, water, |
| | telecom, road, fuel) |
| Resilience of System: | Share of Gross Number of Employees to Total |
| Employed Population | Population of LGU, (Public (Emloyed by the LGU)+ |
| | Private(Based on BPLS)) |
| Resilience of System: Sanitary | Presence of a Sanitary Landfill; Distance of Landfill |
| System | to LGU Center; Frequency of Garbage collection per |
| | month; Practice of Waste Segregation, Recycling/ |
| | Material Recovery Facility |

Scoring



Scoring

 To standardize the computations, the standard formula for the human development index was adopted:

Maximum value (x) - Minimum value (x)

 The resulting value is then multiplied to the identified weight per indicator.

NOTE: Some data, such as those requiring a yes or no answer or growth rates, were subject to a special scoring system so they could be reflected in the rankings.

| Size of Local E | • | 215 | | n Value | |
|---------------------------------|-------------|--------|-------|----------------|---------------------------|
| Total Annual E Registrations | Business | 64,515 | | Maximun | n Value |
| (2013 Data) | | 1.0417 | Sub-i | ndicator | Index Score |
| City | | DATA | Rank | Index Value | Sub Indicator Index Score |
| Quezon City | (max value) | 64,515 | 1 | 1.000 | 1.0417 |
| Manila City | | 56,365 | 2 | 0.873 | 0.9096 |
| Makati City | | 35,534 | 3 | 0.549 | 0.5722 |
| Davao City | | 33,714 | 4 | 0.521 | 0.5427 |
| Palayan City | (min value) | 215 | 124 | - | - |
| Bais City | (no data) | NDA | - | - | - |

| Score: Size of Local Economy | | | | | | | | | | |
|------------------------------|----------------|---------|----------------|---------|----------------|------|--|--|--|--|
| City | Registratio ns | Capital | Gross Sales | Permits | INDEX SCORE | RANK | | | | |
| Makati City | 0.57217 | 0.01876 | 1.04167 | 0.15350 | 1.7861 | 1 | | | | |
| Mandaluyong City | 0.23318 | 1.04167 | 0.21202 | 0.03589 | 1.5228 | 2 | | | | |
| Marikina City | 0.24765 | 0.00089 | 0.05727 | 1.04167 | 1.3475 | 3 | | | | |
| Quezon City | 1.04167 | 0.00918 | - | - | 1.0508 | 4 | | | | |
| Manila City | 0.90964 | - | - | 0.12122 | 1.0309 | 5 | | | | |
| San Fernando City (LU) | 0.11476 | 0.00031 | 0.01066 | 0.84145 | 0.9672 | 6 | | | | |
| Davao City | 0.54269 | 0.00674 | 0.20139 | 0.07831 | 0.8291 | 7 | | | | |
| Cebu City | 0.51191 | 0.01623 | 0.23506 | 0.04203 | 0.8052 | 8 | | | | |
| Navotas City | 0.05766 | 0.00048 | 0.03474 | 0.66424 | 0.7571 | 9 | | | | |
| Cagayan de Oro City | 0.29560 | 0.00149 | 0.06966 | 0.18238 | 0.5488 | 10 | | | | |

| City | Size Score | Growth Score | Jobs Score | Cost of Living Score | Financial Institution s Score | Productiv ity Score | Busines s Groups Score | Cost of Doing Business Score | Economi c Dynamis m Total | RANK |
|---------------------------|---------------|-----------------|---------------|----------------------------|-------------------------------------|------------------------|---------------------------------|---------------------------------------|------------------------------------|------|
| Paranaque City | 0.48667 3 | 1.345015 | 0.17048 9 | 4.03846 2 | 1.965932 | 4.166667 | 2.62681 2 | 2.927049 | 17.7271 | 1 |
| Makati City | 1.78614 4 | 1.329470 | 4.16666 7 | 4.03846 2 | 2.459016 | 0.352890 | 1.49456 5 | 1.585538 | 17.2128 | 2 |
| Manila City | 1.03086 | 0.830211 | 0.79558 0 | 4.03846 2 | 4.166667 | _ | 4.16666 7 | - | 15.0284 | |
| Naga City (CS) | 0.23895 | 1.296119 | 0.76381 | 3.26923 | 0.858094 | 0.186936 | 3.78925 1 | 3.611974 | 14.0144 | 4 |
| General Santos City | 0.25283 4 | 1.216520 | 1.10261 1 | 3.14102 6 | 0.943477 | 0.090988 | 3.38164 3 | 3.426312 | 13.5554 | 5 |
| Mandaluyo ng City | | | | _ | | | | | | |
| Valenzuela City | 0.41370 7 | 2.048931 | 0.79527 7 | 4.03846 2 | 0.883709 | 0.210528 | 1.61533 8 | 2.995255 | 13.0012 | 7 |
| Caloocan City | 0.24360 | 1.243537 | 0.73798 6 | 4.03846 2 | 1.174010 | 0.123742 | 2.24939 ₈ | ³ 9 .033013 | 12.8437 | 8 |

| City | Province | Region | Economic Dynamism | RANK | Governm ent Efficiency | RANK | Infrastruct ure | RANK | Overal I | RANK |
|---------------------------|---------------------|---------------------------------|----------------------|------|------------------------------|------|--------------------|------|-------------|------|
| Makati City | - | National Capital Region | 17.2128 | 2 | 20.9999 | 4 | 15.02951 | 4 | 53.242 2 | 1 |
| Cagayan de Oro City | Misamis Oriental | Region X - Northern Mindanao | 12.7282 | 9 | 20.3909 | 5 | 16.24422 | 2 | 49.363 4 | 2 |
| Naga City (CS) | Camarines Sur | Region V - Bicol Region | 14.0144 | 4 | 24.3652 | 1 | 10.69563 | 18 | 49.075 2 | 3 |
| Davao City | Davao del Sur | Region XI - Davao Region | 12.4436 | 11 | 18.9829 | 13 | 16.29023 | 1 | 47.716 8 | 4 |
| Marikina City | - | National Capital Region | 11.2186 | 19 | 18.8354 | 16 | 15.41140 | 3 | 45.465 4 | 5 |
| Iloilo City | lloilo | Region VI - Western Visayas | 9.9827 | 23 | 22.2940 | 2 | 12.72621 | 7 | 45.002 9 | 6 |
| Cebu City | Cebu | Region VII - Central Visayas | 12.5864 | 10 | 16.2118 | 55 | 14.88829 87 | 5 | 43.686 5 | 7 |



PROVINCIAL RANKING

Qualification and Methodology



Qualification of a Province

- There will be two qualifying measures for the provincial ranking:
 - -60% of the Provincial Population and
 - -90% of the LGUs in the Province shall be covered
- Highly Urbanized Cities shall now be excluded in the computation of provincial scores.

Provincial Scoring

```
\sum_{i=1}^{N} w \quad i \quad \text{(LGU score)} \quad i \quad i = \text{all LGU scores in the province}
\text{where:} \quad w = 0.5x + 0.5y \quad x = \frac{\text{LGU Population}}{\text{Total Provincial Population}}
y = \frac{\text{LGU Income}}{\text{Total Provincial Income}}
```

- -For qualified provinces, the score is calculated as the **population** and **income weighted average** of the LGUs covered.
- -Aggregate scores of LGUs covered.
- -Scores are based on **overall scores** of participating **Cities (except HUCs)** and **Municipalities** in the **province** and not the category scores.

Sample Provincial Scoring

| | | Х | + | | у | = w | x | LGU Score | | |
|-------|-------------------|--------------------------|----------------------------|-------------|-----------------------|-------------------------|---------------------|----------------------|---------------------|---|
| LGU | LGU Population | % to Total Population | Population weight (0.5) | LGU Revenue | % to Total Revenue | Revenue weight (0.5) | Total LGU Weight | LGU Overall Score | Provincial Score | |
| LGU1 | 28,063 | 0.16 | 0.08 | 1,321,628 | 0.04 | 0.02 | 0.10 | 11.122440 | 1.1635 | • |
| LGU2 | 19,393 | 0.11 | 0.06 | 1,506,319 | 0.05 | 0.03 | 0.08 | 27.020065 | 2.2259 |) |
| LGU3 | 35,779 | 0.21 | 0.10 | 2,702,841 | 0.09 | 0.05 | 0.15 | 23.132299 | 3.4858 | , |
| LGU4 | 20,669 | 0.12 | 0.06 | 2,008,968 | 0.07 | 0.03 | 0.09 | 16.122988 | 1.5263 | • |
| LGU5 | 66,951 | 0.39 | 0.20 | 21,848,648 | 0.74 | 0.37 | 0.57 | 26.048935 | 14.7867 | |
| Total | 170,855 | | 0.5 | 29,388,405 | | 0.5 | 1.00 | (| 23.1883 |) |

PROVINCIAL SCORE

What to expect in #CMCI2017?

CMCI2017 ranks local governments

on 5 different categories



Highly Urbanized Cities
Component Cities

1st to 2nd Class
Municipalities
3rd to 6th Class
Municipalities
PROVINCES

CMCI2017 also recognizes

Most Improved Cities and Municipalities



Component Cities

1st to 2nd Class Municipalities

3rd to 6th Class Municipalities



A total of 75 awards will be given to the best performing local governments

Categories

- Provinces (3)
- Highly Urbanized Cities (15)
- Component Cites (15)
- 1st and 2 Class Cities (15)
- 3rd to 6th Class Municipalities (15)
- Most Improved Cities (6)
- Most Improved Municipalities (6)



"you cannot manage what you don't measure"

Peter Drucker





"Measurement is the first step that leads to control and eventually to improvement.

If you can't measure it, you can't understand it, If you can't understand it, you can't control it. If you can't control it, therefore you can't improve it"

H. James Harrington



CONCLUSION

MEASUREMENT=IMPROVE MENT

NCC Philippines

MONITORING AND EVALUATION

CUSTOMER FOCUS

BUSINESS PERMITS AND LICENSING SYSTEM



As of December 2016, **1,422 out of 1,516 LGUs** (excluding ARMM LGUs) reported to have completed and undergo BPLS streamlining program.



For its part, the National Competitiveness Council (NCC), in partnership with DTI Regional/Provincial Offices annually conducted two kinds of BPLS surveys as follows: (1) Field Monitoring and Evaluation Survey and (2) Customer Experience Survey for Renewal of Mayor's Permits.

BUSINESS PERMITS AND LICENSING SYSTEM



Last August 30, 2016, a new Joint Memorandum Circular (JMC) on Revised BPLS Standards was signed by Department of the Interior and Local Government (DILG), Department of Trade and Industry (DTI), and Department of Information and Communications Technology (DICT) in compliance with administration's pronouncement to further streamline business permitting procedures in all cities and municipalities.

OLD vs NEW BPLS STANDARDS

| | <u>JMC 2010</u> | <u>JMC 2016</u> |
|-----------------------|---|--|
| PROCESSING TIME | New : 10 - 5 days Renewal : 5 days or less | New : 1 – 2 days Renewal : 1 day or less |
| NUMBER OF STEPS | Max of 5 steps for New and Renewal of business registration | Max of <u>3 steps</u> for New and Renewal of business registration |
| NUMBER OF FORMS | Unified Form | Unified Form (Print and Electronic document) |
| NUMBER OF SIGNATORIES | Max of 2, Mayor and Treasurer/BPLO | Max of 2, Mayor and Treasurer/BPLO with alternatives |



BPLS FIELD MONITORING AND EVALUATION SURVEY

SURVEY OBJECTIVES

As part of the Good Governance and Anti-Corruption Cluster (GGAC) initiatives under the present administration. The survey was commissioned by the National Competitiveness Council (NCC) through the regional and provincial offices of the Department of Trade and Industry (DTI) and local academe to:



determine the profile of the businessmen in selected LGUs who applied for new and renewal of business permits;



determine the compliance rate of the selected LGUs in terms of the BPLS standards set for both new and renewal process;



ensure the implementation of the Nationwide Streamlining of BPLS Program through performance and customer feedback.

SURVEY METHODOLOGY

The survey was conducted by local academe through triangulation method as follows:







 Based on the list of LGUs submitted by DILG-LGA [reported to be compliant] was provided to all regional focal person. A sample size of 20 respondents [10 for new and 10 for renewal] per LGU was determined in the conduct of the survey.

NATIONWIDE COMPLIANCE RATE









| 2014 | | 2015 | |
|------|---------|-------------|-------------|
| NEW | RENEWAL | NEW | RENEWA |
| 90% | 78% | 93% | 80% |
| 10% | 22% | 7% | 20% |
| | | 0.4 | 004 |
| 58% | 65% | 72% | 73% |
| 42% | 35% | 28% | 27% |
| | | | |
| 59% | 58% | 69% | 69% |
| 41% | 42% | 31% | 31% |
| 86% | 85% | 90% | 89% |
| 14% | 15% | 10% | 11% |

| A R E A (Example) |
|-------------------------------|
| CAR, IX |
| VII, VIII |
| CAR, I |
| VII, XII |
| CAR, I, II, and XII |
| IV-B, V, VI, VII, AND VIII |
| CAR, I, II, |

and XII



BPLS CUSTOMER EXPERIENCE SURVEY

SURVEY OBJECTIVES



To assess the experience of the businessmen who renewed their Mayor's Permit in the renewal period of January to February 2016

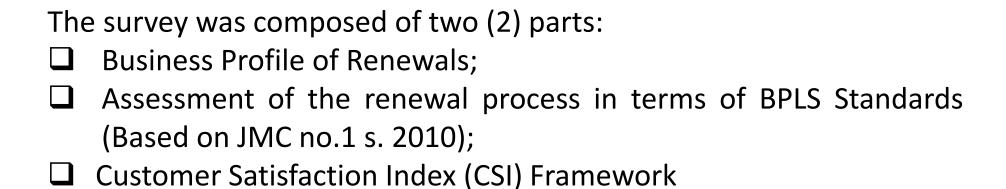


To determine the satisfaction level of businessmen based on the CSI framework with the process of renewing their Mayor's Permit in their respective local government units (LGUs)



To encourage/facilitate private sector participation in the conduct of the survey through institutional support and active engagement in BPLS activities

SURVEY METHODOLOGY



The framework of the BPLS CES is based on the American Customer Satisfaction Index (ACSI), a customer-based measurement system for evaluating and enhancing a performance. A set of indicators such as customer's expectations, perceived quality, perceived value for money, and overall satisfaction comprise the BPLS CSS index or score.

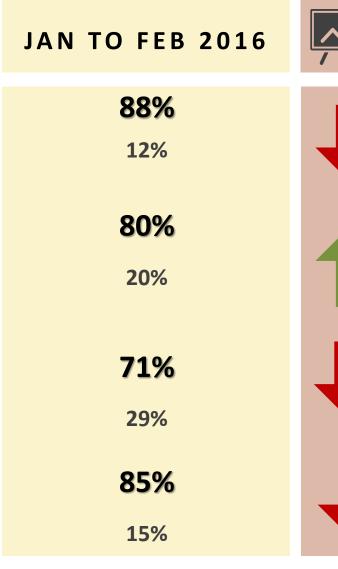
SURVEY METHODOLOGY Customer Satisfaction Indicators

- 1. Expectations of the overall quality of the renewal process
- 2. Services of the LGUs considering all expectations
- 3. Speed of the renewal process
- 4. Number of steps involved
- 5. Number of signatures affixed to the business permit
- 6. Number of forms issued by the LGU to facilitate the renewal process
- 7. Delivery of the services of the BPLO frontliners
- 8. Cost of fees paid to renew business permit
- 9. Overall quality of the renewal process this year
- 10. Overall quality of the renewal process last year

COMPLIANCE RATE: Renewal Period



| JAN TO FEB 2015 | | | | | |
|-----------------|--|--|--|--|--|
| 89% | | | | | |
| 11% | | | | | |
| 77% | | | | | |
| 22% | | | | | |
| 73% | | | | | |
| 27% | | | | | |
| | | | | | |
| 86% | | | | | |
| 14% | | | | | |



CHANGE

1%

3%

2%

1%



THANK YOU!





